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Securities code: 2209

June 4, 2025

(Date of commencement of electronic provision measures: May 29, 2025)

To Shareholders with Voting Rights:

Yasuki Onishi Representative Director and President, CEO & COO Imuraya Group Co., Ltd. 7-1-1, Takachaya, Tsu-shi, Mie, Japan

NOTICE OF THE 88th ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby inform you that the 88th Annual General Meeting of Shareholders of Imuraya Group Co., Ltd. (the "Company") will be held as described below.

When convening this general meeting of shareholders, the Company has taken measures for providing information in electronic format (the "electronic provision measures") and has posted matters subject to the electronic provision measures as "Notice of the 88th Annual General Meeting of Shareholders" and "Other Matters Subject to the Electronic Provision Measures (Matters for Which Document Delivery is Omitted) for the 88th Annual General Meeting of Shareholders" on the following Company website.

The Company website:

https://www.imuraya-group.com/ir/library/ (Japanese only)

In addition to the website shown above, the Company also has posted this information on the following website on the internet.

The Tokyo Stock Exchange, Inc. website (TSE Listed Company Search Service): https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

To view the information, please access the website above (TSE Listed Company Search Service), input the Company's name or securities code, and click "Search," and then click "Basic information" and select "Documents for public inspection/PR information."

If you are unable to attend the meeting, please review the Reference Documents for the General Meeting of Shareholders attached herein and posted on the websites above and exercise your voting rights by either of the following methods.

[Exercise of voting rights by postal mail]

Please use the enclosed Voting Rights Exercise Form to indicate your approval or disapproval of each proposal. The form must arrive by 5:00 p.m. (JST), Thursday, June 19, 2025. If neither approval nor disapproval of each proposal is indicated on the Voting Rights Exercise Form received by the Company, the Company treats it as an intention of your approval.

[Exercise of voting rights by an electromagnetic means (via the internet)]

Please indicate your approval or disapproval of each proposal where appropriate by 5:00 p.m. (JST), Thursday, June 19, 2025.

Date and Time: Friday, June 20, 2025 at 10:00 a.m. (JST)
 Place: Ise/Ano-no-ma, 6F, Hotel Green Park Tsu

700, Hadokoro-cho, Tsu-shi, Mie

3. Meeting Agenda:

Matters to be reported: 1. 7

 The Business Report and Consolidated Financial Statements for the Company's 88th Fiscal Year (April 1, 2024 - March 31, 2025) and results of audits by the Accounting Auditor and the Audit & Supervisory Board of the Consolidated Financial Statements

2. Non-consolidated Financial Statements for the Company's 88th Fiscal Year (April 1, 2024 - March 31, 2025)

Proposals to be resolved:

Proposal 1: Appropriation of Surplus

Proposal 2: Election of Twelve (12) Directors

Proposal 3: Election of One (1) Audit & Supervisory Board Member

- 1. As for this General Meeting of Shareholders, the Company will send paper copies of the matters subject to the electronic provision measures to all the shareholders regardless of whether they have requested the delivery of paper-based documents pursuant to the Companies Act. However, the following matters are excluded from these documents, as provided for by the provisions of laws and regulations and the Company's Articles of Incorporation. Consequently, the documents mailed to the shareholders constitute only part of the documents that were audited by the Audit & Supervisory Board Members and the Accounting Auditor in preparing the audit report.
 - Consolidated Statement of Changes in Equity
 - Notes to Consolidated Financial Statements
 - Non-consolidated Statement of Changes in Equity
 - Notes to Non-consolidated Financial Statements
- 2. If you attend in person, please submit the enclosed Voting Rights Exercise Form at the reception of the venue.
- 3. If any amendments are made to matters subject to the electronic provision measures, such amendments will be posted on the respective websites where the matters are posted.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Appropriation of Surplus

The Company considers returning an appropriate level of its profits to shareholders, while ensuring that we have enough internal reserves to prepare for future business undertakings, as one of the most important managerial issues. Accordingly, the Company's basic policy regarding appropriation of surplus is to continue to pay stable dividends. Given this basic policy, achievability of the future profit plan, and other considerations, the Company hereby proposes the year-end dividend of \xi36 per share as ordinary dividend.

- 1. Matters concerning year-end dividend
 - (1) Type of dividend property Cash
 - (2) Allotment of dividend property to shareholders and the total amount ¥36 per share of common stock of the Company Total amount: ¥460,702,116
 - (3) Effective date of dividends of surplus June 23, 2025

Proposal 2: Election of Twelve (12) Directors

The terms of office of all twelve (12) Directors will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes the election of twelve (12) Directors.

The candidates for Director are as follows:

Candidate No.	Name (Date of birth)	Car	reer summary, positions and responsibilities, and significant concurrent positions	Number of shares of the Company held
		April 1982	Joined the Company	
		April 2007	Manager, Corporate Planning Office, the Company	
		April 2008	Executive Officer, General Manager supervising Corporate Planning, the Company	
		April 2010	Senior Executive Officer, the Company	
		June 2011	Director, the Company Seconded to IMURAYA USA, INC. as CEO/COO	
		June 2014	Managing Director and Deputy General Manager supervising divisions of Imuraya Group Co., Ltd., the Company	
		April 2015	Managing Director and General Manager supervising divisions of Imuraya Group Co., Ltd., the Company	
		April 2016	Representative Director, President & Chief Operating Officer (COO), the Company	
	Yasuki Onishi (January 4, 1959)	April 2019	Director, the Company Seconded to Imuraya Start-Up Planning Corporation as Representative Director and President	12,400
1		December 2019	Representative Director and President, IMURAYA MALAYSIA SDN. BHD.	
		April 2022	Representative Director and Chairman of the Board, IMURAYA MALAYSIA SDN. BHD. (to date)	
			Representative Director and President & Chief Operating Officer (COO), the Company	
			Representative Director and President, Imuraya Start- Up Planning Corporation (to date)	
		April 2025	Representative Director and President & Chief Executive Officer (CEO) & Chief Operating Officer (COO), the Company (to date)	
		Corporation	irector and President, Imuraya Start-Up Planning	
		Representative Di MALAYSIA SDI	irector and Chairman of the Board, IMURAYA N. BHD	

[Reasons for nomination as candidate for Director]

Mr. Yasuki Onishi has extensive experience, achievement, and knowledge relating to the management of the Group as he has long been in charge of the corporate strategy division and served as CEO of the Company's US subsidiary. The Company believes that he is well qualified to promote the management of the Group, expand overseas businesses, and strengthen new businesses, and accordingly proposes his reelection as Director.

Candidate No.	Name (Date of birth)	C	Career summary, positions and responsibilities, and significant concurrent positions			
		April 1991	Joined the Company			
		April 2012	General Manager, Finance Division, the Company			
		April 2016	Executive Officer, General Manager, Finance Division, the Company			
		January 2018	Chairman of the Board, Imuraya (Beijing) Corporate Management Co., Ltd.			
		April 2018	Senior Executive Officer, General Manager, Finance Division, the Company			
		June 2018	Director, the Company			
		April 2019	Deputy General Manager supervising divisions of Imuraya Group Co., Ltd.; General Manager, Finance Division, the Company			
	Jiro Tominaga (November 23, 1968)	April 2020	Managing Director and Deputy General Manager supervising divisions of Imuraya Group Co., Ltd.; General Manager, Finance Division, the Company	5,700		
2		April 2021	Senior Managing Director, Chief Financial Officer (CFO), and General Manager, Financing Office supervising divisions of Imuraya Group Co., Ltd., the Company	3,700		
		April 2023	Director and Executive Vice President and Chief Financial Officer (CFO); General Manager, Financing Office supervising divisions of Imuraya Group Co., Ltd., the Company			
		April 2025	Representative Director and Executive Vice President, Chief Financial Officer (CFO), and General Manager, Financing Office supervising divisions of Imuraya Group Co., Ltd., the Company (to date) Representative Director and Chairman of the Board, Imuraya Foods Co., Ltd. (to date)			
		\ \	(Significant concurrent position)			
	[Reasons for nomina	•	Director, Chairman of the Board, Imuraya Foods Co., Ltd.			

[Reasons for nomination as candidate for Director]

Mr. Jiro Tominaga has extensive knowledge and achievement gained from his long involvement in the financial matters. He also implemented diverse reforms by committing to the establishment of the production management system in administrative tasks of the production division. He has built the financial foundation of the Company for a changing financial environment through initiatives such as studying financial strategies in overseas businesses of the Company and implementing equity financing. For the reasons above, the Company believes that he is an indispensable person for the management of the Company and accordingly proposes his reelection as Director.

Candidate No.	Name (Date of birth)	Can	reer summary, positions and responsibilities, and significant concurrent positions	Number of shares of the Company held
		November 1978	Joined the Company	
		April 1998	Manager of Hokuriku Branch, the Company	
		April 2006	Executive Officer, Manager of Kanto Branch, the Company	
		April 2008	Senior Executive Officer, the Company	
		June 2008	Director, the Company	
		June 2011	Managing Director, the Company	
		June 2013	Senior Managing Director, the Company	
	Nobuko Nakajima (November 8, 1952)	April 2015	Seconded to Imuraya Co., Ltd. as Director and Executive Vice President	
		April 2016	General Manager supervising divisions of Imuraya Group Co., Ltd., the Company	
		April 2017	Representative Director and Executive Vice President, the Company	12.00
		April 2018	Representative Director and Vice Chairman, the Company	13,900
3		April 2019	Representative Director, President & Chief Operating Officer (COO), the Company	
		April 2021	Representative Director, President, Imura Co., Ltd. (to date)	
		April 2022	Chairman of the Board, Imuraya Co., Ltd.	
		April 2023	Representative Director, Chairman of the Board & Chief Executive Officer (CEO), the Company	
		April 2025	Director, the Company (to date) Seconded to Imuraya Co., Ltd. as Representative Director, Chairman of the Board (to date)	
			urrent positions) irector, Chairman of the Board, Imuraya Co., Ltd. irector, President, Imura Co., Ltd.	

[Reasons for nomination as candidate for Director]

Ms. Nobuko Nakajima has extensive experience, achievement, and knowledge relating to the management of the Group with the experience of being in charge of the sales division as well as the administrative division. The Company believes that she is well qualified to enhance the governance and other foundations in the management of the Group, develop human resources, and supervise the business execution in an appropriate manner as well as to aim to continuously enhance the corporate value of the Company. Accordingly, the Company proposes her reelection as Director.

No.	te Name Career summary, positions and responsibilities, (Date of birth) and significant concurrent positions		Number of shares of the Company held		
		April 1986	Joined the Company		
		April 2014	General Manager, Corporate Strategy Division, the Company		
		April 2016	Executive Officer, General Manager, Corporate Strategy Division, the Company		
		April 2018	Senior Executive Officer, the Company		
		June 2018	Director, the Company		
	Yasushi Iwamoto (November 25,	April 2019	Managing Director and General Manager, Corporate Strategy Division supervising divisions of Imuraya Group Co., Ltd., the Company	4,40	
4	1963)	April 2020	Senior Managing Director and General Manager, Corporate Strategy Division supervising divisions of Imuraya Group Co., Ltd., the Company		
7		April 2021 Director and Executive Vice President, date) Seconded to Imuraya Co., Ltd. as Repr Director and President (to date)			
	(Significant concurrent position) Representative Director and President, Imuraya Co., Ltd.				
		Representative D			
	[Reasons for nominate		irector and President, Imuraya Co., Ltd.		
	Mr. Yasushi Iwam capability after he joir a wide range of gener held important positio to continuously enhan	ion as candidate for oto was mainly in ned the Company. T ral management tas ons such as Represent acing the corporate	irector and President, Imuraya Co., Ltd.	been involved eam. He has als e has contribute believes that h	
	Mr. Yasushi Iwam capability after he joir a wide range of gener held important positio to continuously enhan	ion as candidate for oto was mainly in ned the Company. T ral management tas ons such as Represent acing the corporate	irector and President, Imuraya Co., Ltd. Director charge of the sales division in Tokyo to broadly enhance then, he moved to the headquarters of the Company and has less such as corporate strategy to support the management to intative Director and President of Imuraya Co., Ltd., where he value of the Company. For the reasons above, the Company	been involved eam. He has als e has contribute believes that h	
	Mr. Yasushi Iwam capability after he joir a wide range of gener held important positio to continuously enhan	ion as candidate for toto was mainly in the Company. The company of the Company of the Company of the corporate or the corporate of the management of the management of the management of the management of the corporate of the management of the management of the corporate of the management of the corporate of the management of the management of the corporate of t	irector and President, Imuraya Co., Ltd. Director charge of the sales division in Tokyo to broadly enhance then, he moved to the headquarters of the Company and has takes such as corporate strategy to support the management to intative Director and President of Imuraya Co., Ltd., where he value of the Company. For the reasons above, the Company ement of the Company and accordingly proposes his reelection.	been involved eam. He has als e has contribute believes that h	
	Mr. Yasushi Iwam capability after he joir a wide range of gener held important positio to continuously enhan	ion as candidate for toto was mainly in ned the Company. T ral management tas ons such as Represer acing the corporate rison for the manage September 2018	irector and President, Imuraya Co., Ltd. Director charge of the sales division in Tokyo to broadly enhance then, he moved to the headquarters of the Company and has takes such as corporate strategy to support the management to that Director and President of Imuraya Co., Ltd., where he value of the Company. For the reasons above, the Company ement of the Company and accordingly proposes his reelective. Joined the Company	been involved eam. He has also has contributed believes that I	
	Mr. Yasushi Iwam capability after he joir a wide range of gener held important positio to continuously enhan	ion as candidate for oto was mainly in ned the Company. Tral management tast ons such as Representing the corporate rison for the manage September 2018 October 2018	irector and President, Imuraya Co., Ltd. Director charge of the sales division in Tokyo to broadly enhance then, he moved to the headquarters of the Company and has less such as corporate strategy to support the management to intative Director and President of Imuraya Co., Ltd., where he value of the Company. For the reasons above, the Company ement of the Company and accordingly proposes his reelection Joined the Company Seconded to IMURAYA USA, INC. Executive Officer, the Company	been involved eam. He has alse has contributed believes that l	
	Mr. Yasushi Iwam capability after he joir a wide range of gener held important positio to continuously enhan is an indispensable pe	ion as candidate for oto was mainly in ned the Company. Trail management tas one such as Representing the corporate rison for the manage September 2018 October 2018 April 2019	irector and President, Imuraya Co., Ltd. Director charge of the sales division in Tokyo to broadly enhance then, he moved to the headquarters of the Company and has takes such as corporate strategy to support the management to intative Director and President of Imuraya Co., Ltd., where he value of the Company. For the reasons above, the Company mement of the Company and accordingly proposes his reelective Joined the Company Seconded to IMURAYA USA, INC. Executive Officer, the Company Seconded to IMURAYA USA, INC. as COO	been involved eam. He has alse has contributed believes that l	
	Mr. Yasushi Iwam capability after he joir a wide range of gener held important positio to continuously enhan is an indispensable pe	ion as candidate for toto was mainly in med the Company. The rall management tasters are such as Representating the corporate rison for the manage of September 2018. April 2019 April 2020	irector and President, Imuraya Co., Ltd. Director charge of the sales division in Tokyo to broadly enhance then, he moved to the headquarters of the Company and has less such as corporate strategy to support the management to native Director and President of Imuraya Co., Ltd., where he value of the Company. For the reasons above, the Company ement of the Company and accordingly proposes his reelecting Joined the Company Seconded to IMURAYA USA, INC. Executive Officer, the Company Seconded to IMURAYA USA, INC. as COO Senior Executive Officer, the Company	been involved eam. He has alse has contributed believes that l	
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5	Mr. Yasushi Iwam capability after he joir a wide range of gener held important positio to continuously enhan is an indispensable pe	ion as candidate for oto was mainly in ned the Company. Tral management tas one such as Representating the corporate reson for the managed September 2018 October 2018 April 2019 April 2020 April 2021 April 2022	irector and President, Imuraya Co., Ltd. Director charge of the sales division in Tokyo to broadly enhancement, he moved to the headquarters of the Company and has sakes such as corporate strategy to support the management to intative Director and President of Imuraya Co., Ltd., where have the Company. For the reasons above, the Company mement of the Company and accordingly proposes his reelecting Joined the Company Seconded to IMURAYA USA, INC. Executive Officer, the Company Seconded to IMURAYA USA, INC. as COO Senior Executive Officer, the Company Managing Executive Officer, the Company Senior Managing Executive Officer Seconded to IMURAYA USA, INC. as CEO/COO (to	been involved eam. He has alse has contributed believes that l	
5	Mr. Yasushi Iwam capability after he joir a wide range of gener held important positio to continuously enhan is an indispensable pe	ion as candidate for note was mainly in ned the Company. The rall management tasters are such as Representating the corporate reson for the manager September 2018 October 2018 April 2019 April 2020 April 2021 April 2022 April 2024	irector and President, Imuraya Co., Ltd. Director charge of the sales division in Tokyo to broadly enhance then, he moved to the headquarters of the Company and has sakes such as corporate strategy to support the management to native Director and President of Imuraya Co., Ltd., where have the Company. For the reasons above, the Company ement of the Company and accordingly proposes his reelecting Joined the Company Seconded to IMURAYA USA, INC. Executive Officer, the Company Seconded to IMURAYA USA, INC. as COO Senior Executive Officer, the Company Managing Executive Officer, the Company Senior Managing Executive Officer Seconded to IMURAYA USA, INC. as CEO/COO (to date)	been involved eam. He has also has contributed believes that I	

Mr. Masatoshi Kaishita has extensive business experience and knowledge of overall business management and operation as he has served as CEO of the Company's US subsidiary and other positions. The Company believes that he is well qualified to expand the overseas business development and to promote the global business management, and accordingly proposes his reelection as Director.

Candidate No.	Name (Date of birth)		Career summary, positions and responsibilities, and significant concurrent positions	Number of shares of the Company held
		April 1991	Joined the Company	
		April 2013	General Manager, Mass Retail Sales Division, Imuraya Co., Ltd.	
		April 2017	Manager of Tohoku Branch, Imuraya Co., Ltd.	
		April 2020	Executive Officer, Manager of Kanto Branch, Imuraya Co., Ltd.	
	*George Tanaka (August 26, 1968)	April 2021	Managing Executive Officer, Deputy General Manager, Marketing Division, and Manager of Kanto Branch, Imuraya Co., Ltd.	2,500
6		April 2022	Managing Director, Deputy General Manager, Marketing Division, and General Manager, IMR Division, Imuraya Co., Ltd.	
		April 2023	Senior Managing Director, General Manager, Marketing Division, Imuraya Co., Ltd. (to date)	
	[Reasons for nominati	on as candida	te for Director]	
	been engaged as the he Marketing Division of	ead of the sale f Imuraya Co.	wel of expertise in sales and extensive knowledge of marketing in as division and also serving as Senior Managing Director and Ges t, Ltd. The Company believes that he is well qualified to enhance with and accordingly proposes his election as Director.	neral Manager of
	•	April 1990	Joined the Company	
		April 2017	General Manager, Overseas Business Strategy Division, the Company	
		July 2017	President, Imuraya (Beijing) Foods Co., Ltd.	
		April 2021	Managing Executive Officer, General Manager, Production Control Division, Imuraya Co., Ltd.	
	*Kenichi Nakano	April 2022	Managing Executive Officer, Deputy General Manager supervising ISCM Division, and General Manager, Procurement Division, Imuraya Co., Ltd.	
7	(September 1, 1967)	April 2023	Managing Executive Officer, Deputy General Manager of ISCM Division, and General Manage, Procurement Division, Imuraya Co., Ltd.	1,600
		April 2024	Managing Executive Officer, Factory Manager, ANOTSU FACTORY, Imuraya Co., Ltd.	
		April 2025	Managing Director, General Manager, Production Division	
			General Manager, Dry and Chilled Group Factory Manager, ANOTSU FACTORY, Imuraya Co., Ltd. (to date)	
	[Reasons for nominati	on as candidat	te for Director]	
	including serving as Pa Manager of Production	resident of a C n Division of	ve business experience and knowledge of general and operation. Chinese operating company. He has also served as Managing Dire Imuraya Co., Ltd. The Company believes that he is well qualified able growth of the Company and accordingly proposes his elect	ector and General ed for innovation

No.	Name (Date of birth)	Car	reer summary, positions and responsibilities, and significant concurrent positions	Number of shares of the Company held			
		April 1997	Joined the Company				
		April 2017	Seconded to IMURAYA USA, INC. as Director (to date)				
	*Shin Imura	April 2019	Executive Officer, General Manager, Overseas Business Strategy Division, the Company	8,500			
		April 2021	Managing Executive Officer, Deputy General Manager, Overseas Business Unit, General Manager, Overseas Trade Office, the Company				
	(March 30, 1975)	April 2023	Managing Director, Imuraya Start-Up Planning Corporation (to date)	8,500			
8		April 2024	Managing Executive Officer, Deputy General Manager, Global Business Unit, General Manager, Overseas Trade Office, the Company (to date)				
		October 2024	Managing Director, IMURAYA MALAYSIA SDN. BHD. (to date)				
	[Reasons for nominat	ion as candidate for	Director]				
	Mr. Shin Imura has served as Director of the Company's US subsidiary and Managing Director of a Malaysiar subsidiary and has extensive experience and knowledge in general management and operations. The Company believes that he is well qualified to lead the Company's overseas business expansion and sustainable growth and accordingly proposes his election as Director.						
		April 1989	Joined Densosha Corporation				
		April 1993	Joined Sendenkaigi Co., Ltd.				
		April 1995	Editor-in-Chief, Monthly Magazine Sendenkaigi				
		November 2008	Director and Executive Vice President, Editor-in-Chief, Sendenkaigi Co., Ltd.				
		April 2012	Professor, The Graduate School of Project Design of Advanced Academy Agency				
		June 2014	Outside Director, Japan Post Co., Ltd.				
		April 2016	President, The Graduate School of Project Design of				
		April 2016	Advanced Academy Agency (to date)				
		April 2010					
	Risa Tanaka (November 14,	April 2010	Advanced Academy Agency (to date)				
			Advanced Academy Agency (to date) Director, Sendenkaigi Co., Ltd. Executive Director (part-time) and Executive Vice	(
9	(November 14,	April 2021	Advanced Academy Agency (to date) Director, Sendenkaigi Co., Ltd. Executive Director (part-time) and Executive Vice President, Mie University (to date)	(
9	(November 14,	April 2021 June 2021	Advanced Academy Agency (to date) Director, Sendenkaigi Co., Ltd. Executive Director (part-time) and Executive Vice President, Mie University (to date) Director (part-time), the Company (to date) Outside Director, SOHGO SECURITY SERVICES	(
9	(November 14,	April 2021 June 2021	Advanced Academy Agency (to date) Director, Sendenkaigi Co., Ltd. Executive Director (part-time) and Executive Vice President, Mie University (to date) Director (part-time), the Company (to date) Outside Director, SOHGO SECURITY SERVICES CO., LTD. (to date) Outside Director, KOITO MANUFACTURING CO.,	(
9	(November 14,	April 2021 June 2021 June 2024 (Significant concu	Advanced Academy Agency (to date) Director, Sendenkaigi Co., Ltd. Executive Director (part-time) and Executive Vice President, Mie University (to date) Director (part-time), the Company (to date) Outside Director, SOHGO SECURITY SERVICES CO., LTD. (to date) Outside Director, KOITO MANUFACTURING CO., LTD. (to date) Outside Director, THE AKITA BANK, LTD. (to date)				

Ms. Risa Tanaka has extensive knowledge on marketing and communication and has held important positions such as Director of Sendenkaigi Co., Ltd. and President of the Graduate School of Project Design of Advanced Academy Agency. Based on her knowledge and experience, the Company expects that she will provide constructive opinions and advice on the Company's management from an independent viewpoint. For the reasons above, the Company believes that she will be able to enhance the function of the Board of Directors and accordingly proposes her reelection as Outside Director.

Candidate No.	Name (Date of birth)	Ca	Number of shares of the Company held		
		October 1995	Passed the bar examination		
		April 1996	Joined the Legal Training and Research Institute for Court Officials of Japan		
		April 1998	Registered as an attorney at law (to date)		
		October 2002	Established Hisaya-Ohdori Law Office (to date)		
		April 2005	Part-time Lecturer, Nagoya University of Economics		
		October 2008	Conciliator, Nagoya Family Court		
		April 2009	Practitioner-Teacher, Aichi Law School, Aichi University	0	
	Tomoko Fukutani	October 2012	Director, Nagoya City Board of Education		
	(June 4, 1971)	April 2016	Domestic Relations Conciliation Commissioner, Nagoya Family Court (to date)		
10			Auditor, Aichi University of Education		
		April 2021	Member of Administrative Council, Aichi University of Education (to date)		
		June 2021	Director (part-time), the Company (to date)		
		December 2023	Public Interest Commissioner, Aichi Prefectural Labor Relations Commission (to date)		
		(Significant conce Attorney at law	urrent position)		
	[Reasons for nominat	ion as candidate for	Outside Director and overview of expected roles]		
		ce the function of t	lependent viewpoint. For the reasons above, the Company he Bboard of Directors and accordingly proposes her reele Joined DENTSU INC.		
		April 1975			
		April 1996	Assistant Professor, Faculty of Economics, Josai University		
		April 1998	Professor, Faculty of Business Administration, Hosei University		
		April 2008	Professor, Chuo Graduate School of Strategic Management, Chuo University		
		April 2017	President, Japan Marketing Academy		
	Hiroshi Tanaka	April 2021	President, Japan Association for Consumer Studies		
	(December 23,	April 2021	Fellow, Japan Marketing Academy (to date)	0	
	1951)	October 2021	Honorary Fellow, Japan Association for Consumer Studies (to date)		
11		April 2022	Professor Emeritus, Chuo University (to date)		
		June 2023	Director (part-time), the Company (to date)		
		April 2025	Part-time Assistant Professor, Faculty of Economics, The University of Tokyo (to date)		
		(Significant conc	urrent positions)		
		Fellow, Japan Marketing Academy Honorary Fellow, Japan Association for Consumer Studies			
			ıs, Chuo University		
	_		Outside Director and overview of expected roles]		
	marketing. In addition Emeritus of Chuo Un will provide construct	n, he has held importiversity. Based on he ive opinions and adompany believes the	direct involvement in corporate management, he has expertant positions such as President of Japan Marketing Acader is extensive experience and expert knowledge, the Companivice on the Company's management from an independent violate he will be able to enhance the function of the Board intside Director.	ny and Professor y expects that he ewpoint. For the	

Candidate No.	Name (Date of birth)		Number of shares of the Company held	
		April 1980	Joined the Mie Prefectural Government	
		April 2007	Director, Higashi Kishu Promotional Office, Higashi Kishu Promotional Bureau, Department of Policy, Mie Prefectural Government	
		April 2010	Director General, General Affairs Division, Prefectural Assembly Secretariat, Mie Prefectural Government	
	Keiko Hirota (March 30, 1958)	April 2011	Director in charge of Labor and Living Affairs, Department of Life and Culture, Mie Prefectural Government	
		April 2012	Director, Mie Prefecture Tokyo Office	0
	(1741011 30, 1930)	April 2014	Executive Director, Department of Employment and Economic Affairs, Mie Prefectural Government	
12		April 2017	Superintendent, Mie Prefectural Board of Education	
		April 2020	Vice Governor, Mie Prefecture	
		June 2024	Outside Director, The Hyakugo Bank, Ltd. (to date)	
			Director (part-time), the Company (to date)	
		` •	concurrent position) ctor, The Hyakugo Bank, Ltd.	
	[Reasons for nominat	ion as candidat	e for Outside Director and overview of expected roles]	

Although Ms. Keiko Hirota has no direct involvement in corporate management, she has held important positions such as Vice Governor of Mie Prefecture since she joined the Mie Prefectural Government. Based on her knowledge and experience, the Company expects that she will provide constructive opinions and advice on the Company's management from an independent viewpoint. For the reasons above, the Company believes that she will be able to enhance the function of the Board of Directors and accordingly proposes her reelection as Outside Director.

Notes: 1. New candidates for Directors are indicated by an asterisk (*).

- The following companies are subsidiaries of the Company: Imuraya Co., Ltd., Imuraya Foods Co., Ltd., Imura Co., Ltd., Imuraya (Beijing) Foods Co., Ltd., IMURAYA USA, INC., Imuraya (Beijing) Corporate Management Co., Ltd., Imuraya Start-Up Planning Corporation, and IMURAYA MALAYSIA SDN. BHD.
- 3. The Company enters into transactions such as lending working capital with IMURAYA MALAYSIA SDN. BHD., where Mr. Yasuki Onishi serves as Representative Director.
- The Company enters into transactions such as leasing land and buildings and lending working capital with Imuraya Foods
 Co., Ltd., where Mr. Jiro Tominaga serves as Representative Director.
- 5. The Company enters into transactions such as leasing land and buildings and lending working capital with Imuraya Co., Ltd., where Ms. Nobuko Nakajima and Mr. Yasushi Iwamoto serve as Representative Directors.
- 6. The Company enters into transactions such as leasing land and buildings and lending working capital with Imura Co., Ltd., where Ms. Nobuko Nakajima serves as Representative Director.
- 7. The Company enters into transactions such as lending working capital with IMURAYA USA, INC., where Mr. Masatoshi Kaishita serves as CEO/COO.
- 8. There are no special interests between the other candidates for Directors and the Company.
- 9. Ms. Risa Tanaka, Ms. Tomoko Fukutani, Mr. Hiroshi Tanaka, and Ms. Keiko Hirota are candidates for Outside Directors as specified in Article 2, Paragraph 3, Item 7 of the Regulation for Enforcement of the Companies Act. The Company has submitted a notification about the appointments of Ms. Risa Tanaka, Ms. Tomoko Fukutani, Mr. Hiroshi Tanaka, and Ms. Keiko Hirota as "Independent Officer" in accordance with the stipulations of the Tokyo Stock Exchange, Inc. and Nagoya Stock Exchange, Inc.
- 10. Special comments on the candidates for Directors are as follows:
 - (1) The number of years since the candidates assumed the positions of Outside Directors of the Company
 Ms. Risa Tanaka and Ms. Tomoko Fukutani assumed the positions of Outside Directors of the Company in June 2021.
 At the conclusion of this General Meeting of Shareholders, they will have served for four (4) years as Outside Directors.
 Mr. Hiroshi Tanaka assumed the position of Outside Director of the Company in June 2023. At the conclusion of this
 General Meeting of Shareholders, he will have served for two (2) years as Outside Director. Ms. Keiko Hirota assumed
 the position of Outside Director of the Company in June 2024. At the conclusion of this General Meeting of
 Shareholders, she will have served for one (1) year as Outside Director.
 - (2) Liability limitation contracts with candidates for Outside Directors

 The Company has, pursuant to the provisions of the Articles of Incorporation and Article 427, Paragraph 1 of the Companies Act, concluded a liability limitation contract with Ms. Risa Tanaka, Ms. Tomoko Fukutani, Mr. Hiroshi Tanaka, and Ms. Keiko Hirota, which limits their liability for damages as provided in Article 423, Paragraph 1 of the same act with the maximum amount of liability under this contract being the liability amount prescribed by laws and regulations. If they are reappointed as Directors, the Company plans to continue with the said contract.
- 11. The Company has concluded a directors and officers liability insurance contract as stipulated in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. The insurance policy covers damages and expenses to be borne by the insured arising from shareholder lawsuits, corporate litigations, and third party litigations. The candidates will be insured under the contract. The Company plans to renew this insurance contract with the same content at the next round of renewal.

[Reference] The expertise and experience (skill matrix) of the (prospective) Directors after this Annual General Meeting of Shareholders

Position in the Company	Name	Corporate management	ESG/ sustainability	Finance/ Accounting	HR/Labor management	Legal affairs, risk management	Marketing	Global	Production/ R&D
Representative Director and President & CEO/COO	Yasuki Onishi	0		0				0	
Representative Director and Executive Vice President (CFO)	Jiro Tominaga		0	0					0
Director and Chairman of the Board (COB)	Nobuko Nakajima	0		0		0	0		
Director and Executive Vice President	Yasushi Iwamoto	0	0				0		
Managing Director	Masatoshi Kaishita	0		0				0	
Director	George Tanaka	0	0				0		
Director	Kenichi Nakano	0						0	0
Director	Shin Imura	0					0	0	
Outside Director	Risa Tanaka	0	0				0		
Outside Director	Tomoko Fukutani		0		0	0			
Outside Director	Hiroshi Tanaka	0					0	0	
Outside Director	Keiko Hirota		0		0	0			

⁽Note) Of skills possessed by each individual, three to four skills that are particularly expected to be displayed have the mark "O."

The above table is not an exhaustive list of all the expertise, experience, etc. that the individuals possess.

Proposal 3: Election of One (1) Audit & Supervisory Board Member

The term of office of Mr. Yukio Wakita, an Audit & Supervisory Board Member, will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes the election of one (1) Audit & Supervisory Board Member.

The Company has obtained approval for this proposal from the Audit & Supervisory Board.

The candidate for Audit & Supervisory Board Member is as follows:

Name (Date of birth)		Number of shares of the Company held	
	March 1973	Joined the Company	
	April 2001	General Manager, Administrative Services Division, the Company	
	April 2006	General Manager, General Affairs Division, the Company	
		Executive Officer, Deputy General Manager, Management Group, and General Manager, General Affairs Division, the Company	
Yukio Wakita (March 3, 1951)		Director and Senior Executive Officer, the Company, and Representative Director and President, Imura Co., Ltd.	39,300
(April 2011	Director and Senior Executive Officer, General Manager, General Affairs and Human Resources Group, the Company	
	April 2012	Managing Director, the Company Seconded to Imuraya Seasoning Co., Ltd. as Chairman of the Board	
	June 2013	Full-time Audit & Supervisory Board Member, the Company (to date)	

[Reason for nomination as candidate for Audit & Supervisory Board Member]

Mr. Yukio Wakita has been engaged in general affairs and human resources policies at Imuraya Group for many years and is familiar with the Company's business operations. The Company expects that he will continue to audit the execution of duties by the Directors of the Company based on his wealth of experience and extensive knowledge and accordingly proposes his reelection as an Audit & Supervisory Board Member.

Notes: 1. There are no special interests between the candidate for Audit & Supervisory Board Member and the Company.

2. The Company has concluded a directors and officers liability insurance contract as stipulated in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. The insurance policy covers damages and expenses to be borne by the insured arising from shareholder lawsuits, corporate litigations, and third party litigations. The candidate will be insured under the contract. The Company plans to renew this insurance contract with the same content at the next round of renewal.