

# Consolidated Financial Results for the Year Ended March 31, 2023 [Japanese GAAP]

May 11, 2023

Company name: IMURAYA GROUP CO., LTD.

Stock exchange listing: Tokyo, Nagoya

Code number: 2209

URL: https://www.imuraya-group.com/

Representative: Yasuki Onishi, President and Representative Director Contact: Jiro Tominaga, Executive Vice President and Chief Financial Officer

Phone: 050-1791-2014

Scheduled date of Annual General Meeting of Shareholders: June 23, 2023

Scheduled date of commencing dividend payments: June 26, 2023 Scheduled date of filing annual securities report: June 23, 2023

Availability of supplementary briefing material on annual financial results: No

Schedule of annual financial results briefing session: No

(Amounts of less than one millions of yen are rounded down.)

#### 1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2023 (April 1, 2022 to March 31, 2023)

### (1) Consolidated Operating Results

(% indicates changes from the previous corresponding period.)

|                   | Net sale        | es  | Operating p     | profit | Ordinary profit |       | Profit attribut<br>owners of p |       |
|-------------------|-----------------|-----|-----------------|--------|-----------------|-------|--------------------------------|-------|
| Fiscal year ended | Millions of yen | %   | Millions of yen | %      | Millions of yen | %     | Millions of yen                | %     |
| March 31, 2023    | 44,685          | 6.0 | 1,992           | 16.9   | 2,284           | 10.1  | 1,611                          | 9.4   |
| March 31, 2022    | 42,151          | -   | 1,704           | 126.3  | 2,075           | 125.2 | 1,473                          | 124.1 |

(Note) Comprehensive income: Fiscal year ended March 31, 2023: ¥ 1,640 million [ 9.0%] Fiscal year ended March 31, 2022: ¥ 1,505 million [ 32.2%]

|                   | Basic earnings per share | Diluted earnings per<br>share | Rate of return on equity | Ordinary profit to total assets ratio | Operating profit to net sales ratio |
|-------------------|--------------------------|-------------------------------|--------------------------|---------------------------------------|-------------------------------------|
| Fiscal year ended | Yen                      | Yen                           | %                        | %                                     | %                                   |
| March 31, 2023    | 123.15                   | -                             | 9.0                      | 7.2                                   | 4.5                                 |
| March 31, 2022    | 112.59                   | -                             | 8.8                      | 7.0                                   | 4.0                                 |

(Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended March 31, 2023: ¥ - million Fiscal year ended March 31, 2022: ¥ - million

(Note) As the Company has applied the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. from the beginning of the first quarter of the previous fiscal year, the figures for the fiscal year ended March 31, 2022 are the figures after applying the relevant accounting standards. Therefore, the percentage change from the previous year is not shown for net sales.

#### (2) Consolidated Financial Position

|                | Total assets    | Net assets      | Capital adequacy ratio | Net assets per share |
|----------------|-----------------|-----------------|------------------------|----------------------|
| As of          | Millions of yen | Millions of yen | %                      | Yen                  |
| March 31, 2023 | 34,107          | 18,684          | 54.7                   | 1,425.61             |
| March 31, 2022 | 29,422          | 17,392          | 59.0                   | 1,325.83             |

(Reference) Equity: As of March 31, 2023: ¥ 18,653 million As of March 31, 2022: ¥ 17,347 million

#### (3) Consolidated Cash Flows

| (-)               |                                      |                                      |                                      |  |
|-------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
|                   | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at the end of period |
| Fiscal year ended | Millions of yen                      | Millions of yen                      | Millions of yen                      | Millions of yen                                |
| March 31, 2023    | 2,452                                | (2,374)                              | 398                                  | 1,689  |
| March 31, 2022    | 2,911                                | (958)                                | (2,048)                              | 1,069  |

#### 2. Dividends

|                    |             | Ann         | nual dividends | 3          |                  | Total           | Payout                  | Dividends<br>to net |  |                |                |
|--------------------|-------------|-------------|----------------|------------|------------------|-----------------|-------------------------|---------------------|--|----------------|----------------|
|                    | 1st         | 2nd         | 3rd            | Year-end   | nd Total di      | Total dividends | ratio<br>(consolidated) | assets              |  |                |                |
|                    | quarter-end | quarter-end | quarter-end    | 1 car-ciid | y ear-end I otal |                 | Total                   | Total               |  | (consolidated) | (consolidated) |
| Fiscal year ended  | Yen         | Yen         | Yen            | Yen        | Yen              | Millions of yen | %                       | %                   |  |                |                |
| March 31, 2022     | -           | 0.00        | -              | 26.00      | 26.00            | 340             | 23.1                    | 2.0                 |  |                |                |
| March 31, 2023     | -           | 0.00        | -              | 28.00      | 28.00            | 366             | 22.7                    | 2.0                 |  |                |                |
| Fiscal year ending |             |             |                |            |                  |                 |                         |                     |  |                |                |
| March 31, 2024     | -           | 0.00        | -              | 28.00      | 28.00            |                 | 26.2                    |                     |  |                |                |
| (Forecast)         |             |             |                |            |                  |                 |                         |                     |  |                |                |

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2024 (April 1, 2023 to March 31, 2024)

(% indicates changes from the previous corresponding period.)

|   | (70 materies changes from the previous corresponding period.) |     |                 |        |   |        |                          |        |        |
|---|---|-----|-----------------|--------|---|--------|--------------------------|--------|--------|
|   | Net sales Operating profit                                    |     | Ordinary profit |        | Profit attributable to owners of parent |        | Basic earnings per share |        |        |
|   | Millions of   |     | Millions of     |        | Millions of                             |        | Millions of              |        |        |
|   | yen   | %   | yen             | %      | yen                                     | %      | yen                      | %      | Yen    |
| Six months ending<br>September 30, 2023 | 22,000  | 2.4 | 400             | (65.0) | 500                                     | (67.3) | 300                      | (77.6) | 22.93  |
| Full year                               | 46,500  | 4.1 | 2,000           | 0.4    | 2,100                                   | (8.1)  | 1,400                    | (13.1) | 107.00 |

## \* Notes:

- (1) Changes in significant subsidiaries during the period under review (changes in specified subsidiaries resulting in changes in scope of consolidation): No
- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatement
  - 1) Changes in accounting policies due to the revision of accounting standards: Yes
  - 2) Changes in accounting policies other than 1) above: No
  - 3) Changes in accounting estimates: No
  - 4) Retrospective restatement: No
- (3) Total number of issued shares (common shares)
  - 1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2023: 13,086,200 shares March 31, 2022: 13,086,200 shares

2) Number of treasury shares at the end of the period:

March 31, 2023: 1,919 shares March 31, 2022: 1,800 shares

3) Average number of shares outstanding during the period:

Fiscal Year ended March 31, 2023: 13,084,362 shares Fiscal Year ended March 31, 2022: 13,084,451 shares

## (Reference) Summary of Non-consolidated Financial Results

## 1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2023 (April 1, 2022 to March 31, 2023)

(1) Non-consolidated Operating Results

| % indicates |  |  |  |  |
|-------------|--|--|--|--|
|             |  |  |  |  |
|             |  |  |  |  |
|             |  |  |  |  |

|                   | Net sale        | es   | Operating profit |      | 1 01            |      | , , , , , , , , , , , , , , , , , , , |      | Net inco | me |
|-------------------|-----------------|------|------------------|------|-----------------|------|---------------------------------------|------|----------|----|
| Fiscal year ended | Millions of yen | %    | Millions of yen  | %    | Millions of yen | %    | Millions of yen                       | %    |          |    |
| March 31, 2023    | 5,105           | 23.7 | 1,418            | 88.0 | 1,627           | 65.1 | 1,096                                 | 66.2 |          |    |
| March 31, 2022    | 4,128           | 23.4 | 754              | 22.6 | 985             | 40.3 | 659                                   | 34.9 |          |    |

|                   | Basic earnings per share | Diluted earnings per share |
|-------------------|--------------------------|----------------------------|
| Fiscal year ended | Yen                      | Yen                        |
| March 31, 2023    | 83.80                    | -                          |
| March 31, 2022    | 50.41                    | -                          |

(2) Non-consolidated Financial Position

|                | Total assets    | Net assets      | Capital adequacy ratio | Net assets per share |
|----------------|-----------------|-----------------|------------------------|----------------------|
| As of          | Millions of yen | Millions of yen | %                      | Yen                  |
| March 31, 2023 | 21,097          | 16,346          | 77.5                   | 1,249.35             |
| March 31, 2022 | 19,074          | 15,493          | 81.2                   | 1,184.08             |

(Reference) Equity: As of March 31, 2023: ¥ 16,346million

As of March 31, 2022: ¥ 15,493 million

# Consolidated Financial Statements

Consolidated Balance Sheets

|  |                      | (Thousands of yen)   |
|--|----------------------|----------------------|
|  | As of March 31, 2022 | As of March 31, 2023 |
| Assets                                 |                      |                      |
| Current assets                         |                      |                      |
| Cash and deposits                      | 1,069,855            | 1,689,190            |
| Accounts receivable - trade            | 5,188,868            | 5,506,881            |
| Merchandise and finished goods         | 2,471,511            | 3,109,594            |
| Work in process                        | 273,492              | 339,849              |
| Raw materials and supplies             | 927,417              | 993,32               |
| Other                                  | 809,299              | 1,098,141            |
| Allowance for doubtful accounts        | (1,201)              | (1,189               |
| Total current assets                   | 10,739,243           | 12,735,789           |
| Non-current assets                     |                      |                      |
| Property, plant and equipment          |                      |                      |
| Buildings and structures               | 18,399,475           | 19,245,265           |
| Accumulated depreciation               | (10,588,597)         | (11,204,37           |
| Buildings and structures, net          | 7,810,878            | 8,040,89             |
| Machinery, equipment and vehicles      | 17,179,394           | 18,689,99            |
| Accumulated depreciation               | (14,053,958)         | (14,660,47           |
| Machinery, equipment and vehicles, net | 3,125,436            | 4,029,51             |
| Land                                   | 4,225,372            | 4,253,85             |
| Leased assets                          | 993,195              | 1,375,06             |
| Accumulated depreciation               | (742,274)            | (329,59              |
| Leased assets, net                     | 250,920              | 1,045,46             |
| Construction in progress               | 244,444              | 812,51               |
| Other                                  | 990,832              | 1,006,20             |
| Accumulated depreciation               | (836,491)            | (841,41)             |
| Other, net                             | 154,340              | 164,792              |
| Total property, plant and equipment    | 15,811,391           | 18,347,04            |
| Intangible assets                      |                      |                      |
| Leased assets                          | 49,842               | 127,05               |
| Other                                  | 70,116               | 42,70                |
| Total intangible assets                | 119,959              | 169,75               |
| Investments and other assets           |                      |                      |
| Investment securities                  | 1,367,050            | 1,482,98             |
| Long-term loans receivable             | 1,252                | 1,25                 |
| Deferred tax assets                    | 176,917              | 234,22               |
| Retirement benefit asset               | 889,219              | 917,44               |
| Other                                  | 342,524              | 231,50               |
| Allowance for doubtful accounts        | (25,061)             | (12,75)              |
| Total investments and other assets     | 2,751,903            | 2,854,658            |
| Total non-current assets               | 18,683,254           | 21,371,458           |
| Total assets                           | 29,422,498           | 34,107,247           |

|  | As of March 31, 2022 | As of March 31, 2023 |
|--|----------------------|----------------------|
| Liabilities  |                      |                      |
| Current liabilities                                      |                      |                      |
| Notes and accounts payable - trade                       | 2,615,246            | 2,739,47             |
| Electronically recorded obligations - operating          | 1,678,485            | 1,864,294            |
| Short-term borrowings                                    | 1,400,000            | 2,600,00             |
| Current portion of long-term borrowings                  | 267,228              | 100,530              |
| Lease liabilities  | 100,823              | 184,629              |
| Accounts payable - other                                 | 2,715,407            | 3,746,56             |
| Income taxes payable                                     | 488,065              | 626,512              |
| Provision for bonuses                                    | 527,959              | 601,18               |
| Provision for bonuses for directors (and other officers) | 35,000               | 35,000               |
| Other  | 550,132              | 422,59               |
| Total current liabilities                                | 10,378,347           | 12,920,79            |
| Non-current liabilities                                  |                      |                      |
| Long-term borrowings                                     | 100,536              |                      |
| Lease liabilities  | 200,068              | 1,102,103            |
| Deferred tax liabilities                                 | 97,140               | 123,80               |
| Provision for officer' retirement benefits               | 39,864               | 56,58                |
| Retirement benefit liability                             | 36,079               | 38,47                |
| Asset retirement obligations                             | 135,246              | 142,05               |
| Deferred tax liabilities for land revaluation            | 912,211              | 912,21               |
| Other  | 130,811              | 126,78               |
| Total non-current liabilities                            | 1,651,958            | 2,502,01             |
| Total liabilities  | 12,030,305           | 15,422,81            |
| Net assets   |                      |                      |
| Shareholders' equity                                     |                      |                      |
| Share capital  | 2,576,539            | 2,576,53             |
| Capital surplus  | 3,810,519            | 3,810,519            |
| Retained earnings  | 8,580,110            | 9,841,35             |
| Treasury shares  | (3,952)              | (4,22                |
| Total shareholders' equity                               | 14,963,217           | 16,224,19            |
| Accumulated other comprehensive income                   |                      |                      |
| Valuation difference on available-for-sale securities    | 104,151              | 201,95               |
| Revaluation reserve for land                             | 1,930,419            | 1,930,41             |
| Foreign currency translation adjustment                  | 13,835               | 13,95                |
| Remeasurements of defined benefit plans                  | 336,031              | 282,57               |
| Total accumulated other comprehensive income             | 2,384,438            | 2,428,90             |
| Non-controlling interests                                | 44,536               | 31,33                |
| Total net assets   | 17,392,192           | 18,684,43            |
| Total liabilities and net assets                         | 29,422,498           | 34,107,247           |

# Consolidated Statements of Income and Comprehensive Income Consolidated Statements of Income

|   |  | (Thousands of yen)                       |
|---|--|--|
|   | For the fiscal year ended March 31, 2022 | For the fiscal year ended March 31, 2023 |
| Net sales   | 42,151,337                               | 44,685,134                               |
| Cost of sales   | 27,344,092                               | 29,073,965                               |
| Gross profit  | 14,807,244                               | 15,611,169                               |
| Selling, general and administrative expenses            | 13,102,620                               | 13,618,412                               |
| Operating profit  | 1,704,624                                | 1,992,756                                |
| Non-operating income                                    |  |  |
| Dividend income   | 58,868                                   | 49,058                                   |
| Rental income from buildings                            | 38,620                                   | 34,450                                   |
| Foreign exchange gains                                  | 171,283                                  | 149,567                                  |
| Other   | 131,609                                  | 87,965                                   |
| Total non-operating income                              | 400,382                                  | 321,041                                  |
| Non-operating expenses                                  |  |  |
| Interest expenses                                       | 26,147                                   | 22,381                                   |
| Other   | 3,656                                    | 7,053                                    |
| Total non-operating expenses                            | 29,804                                   | 29,435                                   |
| Ordinary profit   | 2,075,202                                | 2,284,363                                |
| Extraordinary income                                    |  |  |
| Gain on sale of investment securities                   | 62,371                                   | 17,093                                   |
| Subsidy income  | 4,648                                    | 444,257                                  |
| Compensation income                                     | 170,924                                  | 148,158                                  |
| Other   | 2,000                                    | 2,159                                    |
| Total extraordinary income                              | 239,944                                  | 611,668                                  |
| Extraordinary losses                                    |  |  |
| Loss on valuation of investment securities              | 2,407                                    | -  |
| Impairment losses                                       | 34,236                                   | 301,672                                  |
| Loss on disposal of inventories                         | 44,307                                   | 87,907                                   |
| Other   | 11,213                                   | 22,671                                   |
| Total extraordinary losses                              | 92,165                                   | 412,252                                  |
| Profit before income taxes                              | 2,222,981                                | 2,483,779                                |
| Income taxes - current                                  | 661,001                                  | 927,772                                  |
| Income taxes - deferred                                 | 78,202                                   | (43,070)                                 |
| Total income taxes                                      | 739,203                                  | 884,701                                  |
| Profit  | 1,483,778                                | 1,599,077                                |
| Profit (loss) attributable to non-controlling interests | 10,636                                   | (12,291)                                 |
| Profit attributable to owners of parent                 | 1,473,141                                | 1,611,369                                |
|   |  |  |

|  |  | (Thousands of yen)                       |
|--|--|--|
|  | For the fiscal year ended March 31, 2022 | For the fiscal year ended March 31, 2023 |
| Profit   | 1,483,778                                | 1,599,077                                |
| Other comprehensive income                                     |  |  |
| Valuation difference on available-for-sale securities          | 30,047                                   | 97,804                                   |
| Foreign currency translation adjustment                        | 26,225                                   | (2,601)                                  |
| Remeasurements of defined benefit plans, net of tax            | (34,433)                                 | (53,459)                                 |
| Total other comprehensive income                               | 21,839                                   | 41,743                                   |
| Comprehensive income   | 1,505,617                                | 1,640,821                                |
| Comprehensive income attributable to                           |  |  |
| Comprehensive income attributable to owners of parent          | 1,491,744                                | 1,653,406                                |
| Comprehensive income attributable to non-controlling interests | 13,873                                   | (12,585)                                 |

# Consolidated Statements of Changes in Equity For the fiscal year ended March 31, 2022

(Thousands of yen)

|  | Shareholders' equity |                 |                   |                 |                            |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
|  | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period   | 2,576,539            | 3,808,553       | 7,412,910         | (3,782)         | 13,794,220                 |
| Cumulative effects of changes in accounting policies   |                      |                 | (4,030)           |                 | (4,030)                    |
| Restated balance   | 2,576,539            | 3,808,553       | 7,408,879         | (3,782)         | 13,790,189                 |
| Changes during period  |                      |                 |                   |                 |                            |
| Dividends of surplus   |                      |                 | (314,027)         |                 | (314,027)                  |
| Profit attributable to owners of parent  |                      |                 | 1,473,141         |                 | 1,473,141                  |
| Purchase of treasury shares  |                      |                 |                   | (169)           | (169)                      |
| Reversal of revaluation reserve for land   |                      |                 | 12,116            |                 | 12,116                     |
| Change in scope of consolidation   |                      |                 |                   |                 | -                          |
| Change in ownership interest<br>of parent due to transactions<br>with non-controlling<br>interests |                      | 1,966           |                   |                 | 1,966                      |
| Net changes in items other than shareholders' equity   |                      |                 |                   |                 |                            |
| Total changes during period  | -                    | 1,966           | 1,171,231         | (169)           | 1,173,028                  |
| Balance at end of period   | 2,576,539            | 3,810,519       | 8,580,110         | (3,952)         | 14,963,217                 |

|  | Accumulated other comprehensive income                         |                              |   |   |  |
|--|--|------------------------------|---|---|--|
|  | Valuation<br>difference on<br>available-for-sale<br>securities | Revaluation reserve for land | Foreign currency<br>translation<br>adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income |
| Balance at beginning of period   | 74,104   | 1,942,536                    | (9,152)                                       | 370,464                                 | 2,377,952                                    |
| Cumulative effects of changes in accounting policies   |  |                              |   |   |  |
| Restated balance   | 74,104   | 1,942,536                    | (9,152)                                       | 370,464                                 | 2,377,952                                    |
| Changes during period  |  |                              |   |   |  |
| Dividends of surplus   |  |                              |   |   |  |
| Profit attributable to owners of parent  |  |                              |   |   |  |
| Purchase of treasury shares  |  |                              |   |   |  |
| Reversal of revaluation reserve for land   |  |                              |   |   |  |
| Change in scope of consolidation   |  |                              |   |   |  |
| Change in ownership interest<br>of parent due to transactions<br>with non-controlling<br>interests |  |                              |   |   |  |
| Net changes in items other than shareholders' equity   | 30,047   | (12,116)                     | 22,988  | (34,433)                                | 6,485  |
| Total changes during period  | 30,047   | (12,116)                     | 22,988  | (34,433)                                | 6,485  |
| Balance at end of period   | 104,151  | 1,930,419                    | 13,835  | 336,031                                 | 2,384,438                                    |

| Non-controlling interests | Total net assets                |
|---------------------------|---------------------------------|
| 76,203                    | 16,248,376                      |
|                           | (4,030)                         |
| 76,203                    | 16,244,345                      |
|                           |                                 |
|                           | (314,027)                       |
|                           | 1,473,141                       |
|                           | (169)                           |
|                           | 12,116                          |
|                           | -                               |
|                           | 1,966                           |
| (31,666)                  | (25,181)                        |
| (31,666)                  | 1,147,846                       |
| 44,536                    | 17,392,192                      |
|                           | 76,203 76,203 (31,666) (31,666) |

(Thousands of yen)

|   | Shareholders' equity |                 |                   |                 |                            |
|---|----------------------|-----------------|-------------------|-----------------|----------------------------|
|   | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period  | 2,576,539            | 3,810,519       | 8,580,110         | (3,952)         | 14,963,217                 |
| Changes during period   |                      |                 |                   |                 |                            |
| Dividends of surplus  |                      |                 | (340,194)         |                 | (340,194)                  |
| Profit attributable to owners of parent   |                      |                 | 1,611,369         |                 | 1,611,369                  |
| Purchase of treasury shares   |                      |                 |                   | (269)           | (269)                      |
| Reversal of revaluation reserve for land  |                      |                 |                   |                 | -                          |
| Change in scope of consolidation  |                      |                 | (9,926)           |                 | (9,926)                    |
| Change in ownership interest of parent due to transactions with non-controlling interests |                      |                 |                   |                 | -                          |
| Net changes in items other than shareholders' equity                                      |                      |                 |                   |                 |                            |
| Total changes during period   | 1                    | -               | 1,261,248         | (269)           | 1,260,978                  |
| Balance at end of period  | 2,576,539            | 3,810,519       | 9,841,358         | (4,221)         | 16,224,196                 |

|  | Accumulated other comprehensive income                         |                              |   |   |  |
|--|--|------------------------------|---|---|--|
|  | Valuation<br>difference on<br>available-for-sale<br>securities | Revaluation reserve for land | Foreign currency<br>translation<br>adjustment | Remeasurements<br>of defined benefit<br>plans | Total accumulated other comprehensive income |
| Balance at beginning of period   | 104,151  | 1,930,419                    | 13,835  | 336,031                                       | 2,384,438                                    |
| Changes during period  |  |                              |   |   |  |
| Dividends of surplus   |  |                              |   |   |  |
| Profit attributable to owners of parent  |  |                              |   |   |  |
| Purchase of treasury shares  |  |                              |   |   |  |
| Reversal of revaluation reserve for land   |  |                              |   |   |  |
| Change in scope of consolidation   |  |                              |   |   |  |
| Change in ownership interest<br>of parent due to transactions<br>with non-controlling<br>interests |  |                              |   |   |  |
| Net changes in items other than shareholders' equity   | 97,804   | -                            | 117   | (53,459)                                      | 44,463                                       |
| Total changes during period  | 97,804   | -                            | 117   | (53,459)                                      | 44,463                                       |
| Balance at end of period   | 201,956  | 1,930,419                    | 13,953  | 282,571                                       | 2,428,901                                    |

|  | Non-controlling interests | Total net assets |
|--|---------------------------|------------------|
| Balance at beginning of period   | 44,536                    | 17,392,192       |
| Changes during period  |                           |                  |
| Dividends of surplus   |                           | (340,194)        |
| Profit attributable to owners of parent  |                           | 1,611,369        |
| Purchase of treasury shares  |                           | (269)            |
| Reversal of revaluation reserve for land   |                           | -                |
| Change in scope of consolidation   |                           | (9,926)          |
| Change in ownership interest<br>of parent due to transactions<br>with non-controlling<br>interests |                           | 1                |
| Net changes in items other than shareholders' equity   | (13,202)                  | 31,260           |
| Total changes during period  | (13,202)                  | 1,292,239        |
| Balance at end of period   | 31,333                    | 18,684,431       |

|  |  | (Thousands of yen)                       |
|--|--|--|
|  | For the fiscal year ended March 31, 2022 | For the fiscal year ended March 31, 2023 |
| Cash flows from operating activities   |  |  |
| Profit before income taxes   | 2,222,981                                | 2,483,779                                |
| Depreciation   | 1,864,468                                | 1,698,283                                |
| Impairment losses  | 34,236                                   | 301,672                                  |
| Increase (decrease) in allowance for doubtful accounts                               | 32                                       | (12)                                     |
| Interest and dividend income   | (70,129)                                 | (58,162)                                 |
| Interest expenses  | 26,147                                   | 22,381                                   |
| Foreign exchange losses (gains)  | (110,434)                                | (91,960)                                 |
| Loss (gain) on sale and retirement of non-current assets                             | 6,720                                    | 18,872                                   |
| Subsidy income   | -  | (444,257                                 |
| Compensation income  | (170,924)                                | (148,158)                                |
| Loss (gain) on sale of investment securities   | (62,371)                                 | (17,093)                                 |
| Loss (gain) on valuation of investment securities                                    | 2,407                                    | -  |
| Decrease (increase) in trade receivables   | (149,889)                                | (303,331)                                |
| Decrease (increase) in inventories   | (453,716)                                | (728,728)                                |
| Increase (decrease) in trade payables  | (126,729)                                | 261,912                                  |
| Increase (decrease) in accounts payable - other                                      | 295,649                                  | 373,656                                  |
| Increase (decrease) in accrued consumption taxes                                     | 134,925                                  | (125,657                                 |
| Increase (decrease) in provision for bonuses   | 29,785                                   | 73,086                                   |
| Increase (decrease) in provision for bonuses for directors (and other officers)      | 20,000                                   | -  |
| Increase (decrease) in retirement benefit liability                                  | (88,196)                                 | (74,871)                                 |
| Decrease (increase) in retirement benefit asset                                      | (33,979)                                 | (28,225                                  |
| Increase (decrease) in provision for officers' retirement benefits                   | 20,232                                   | 16,716                                   |
| Other, net   | (190,721)                                | (165,084                                 |
| Subtotal   | 3,200,492                                | 3,064,817                                |
| Interest and dividends received  | 70,129                                   | 58,162                                   |
| Interest paid  | (24,979)                                 | (21,217)                                 |
| Compensation income received   | 133,042                                  | 148,158                                  |
| Income taxes paid  | (467,024)                                | (797,680)                                |
| Net cash provided by (used in) operating activities                                  | 2,911,660                                | 2,452,239                                |
| Cash flows from investing activities   |  |  |
| Purchase of property, plant and equipment  | (997,952)                                | (2,856,456)                              |
| Proceeds from sale of property, plant and equipment                                  | 19,360                                   | 550                                      |
| Purchase of intangible assets  | (6,769)                                  | -  |
| Subsidies received   | -  | 444,257                                  |
| Purchase of investment securities  | (4,468)                                  | (4,576)                                  |
| Proceeds from sale of investment securities  | 126,316                                  | 38,413                                   |
| Proceeds from sale of investments in capital   | 3,250                                    | -  |
| Purchase of shares of subsidiaries not resulting in change in scope of consolidation | (43,573)                                 | -  |
| Loan advances  | (54,945)                                 |  |
| Other proceeds   | (51,515)                                 | 3,090                                    |
| Net cash provided by (used in) investing activities                                  | (958,782)                                | (2,374,721)                              |

|   |  | (Thousands of yen)                       |
|---|--|--|
|   | For the fiscal year ended March 31, 2022 | For the fiscal year ended March 31, 2023 |
| Cash flows from financing activities  |  |  |
| Net increase (decrease) in short-term borrowings  | (1,150,000)                              | 1,200,000                                |
| Repayments of long-term borrowings  | (399,336)                                | (267,228)                                |
| Repayments of lease liabilities   | (184,744)                                | (194,615)                                |
| Purchase of treasury shares   | (169)                                    | (269)                                    |
| Dividends paid  | (314,632)                                | (339,447)                                |
| Net cash provided by (used in) financing activities   | (2,048,882)                              | 398,440                                  |
| Effect of exchange rate change on cash and cash equivalents                                     | 65,879                                   | 33,667                                   |
| Net increase (decrease) in cash and cash equivalents  | (30,125)                                 | 509,624                                  |
| Cash and cash equivalents at beginning of period  | 1,099,980                                | 1,069,855                                |
| Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation | -  | 109,709                                  |
| Cash and cash equivalents at end of period  | 1,069,855                                | 1,689,190                                |